





1. We focus on what we do best: heavy building materials.
2. We commit to generate 50% of our revenue from sustainable products by 2030.
3. We commit to reduce CO₂ emissions by almost 50% to 400 kg CO₂/t CEM by 2030.
4. We will make this transition a successful business case: on growth, margins, cash flow, ROIC, and leverage.
5. We drive the change for the benefit of our customers, our shareholders, our employees, and the society we live in.

LEHIGH EDMONTON CCUS

Project Overview: Post Combustion Carbon Capture with Amine Solvent Technology

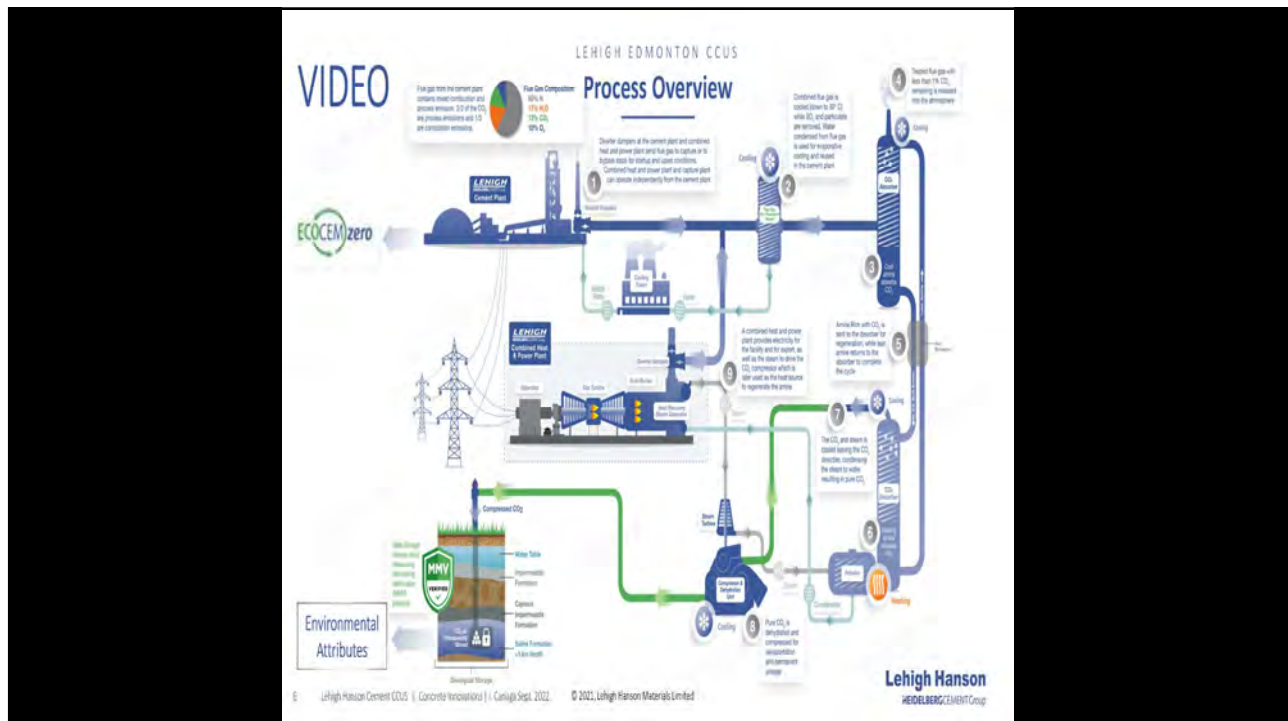
- Production of world's first carbon free concrete without using offsets
- Captures 95 per cent of the carbon dioxide (CO₂)
 - ✓ an estimated 1,000,000 tonnes of CO₂ stored annually for the life of the project
- Additional environmental benefits including
 - Improved air emissions
 - Reduced freshwater consumption
- Builds foundational capacity for CCUS in North America
- Alberta Carbon Pore Space
 - ✓ Regulated market
 - ✓ Approved development carbon hubs

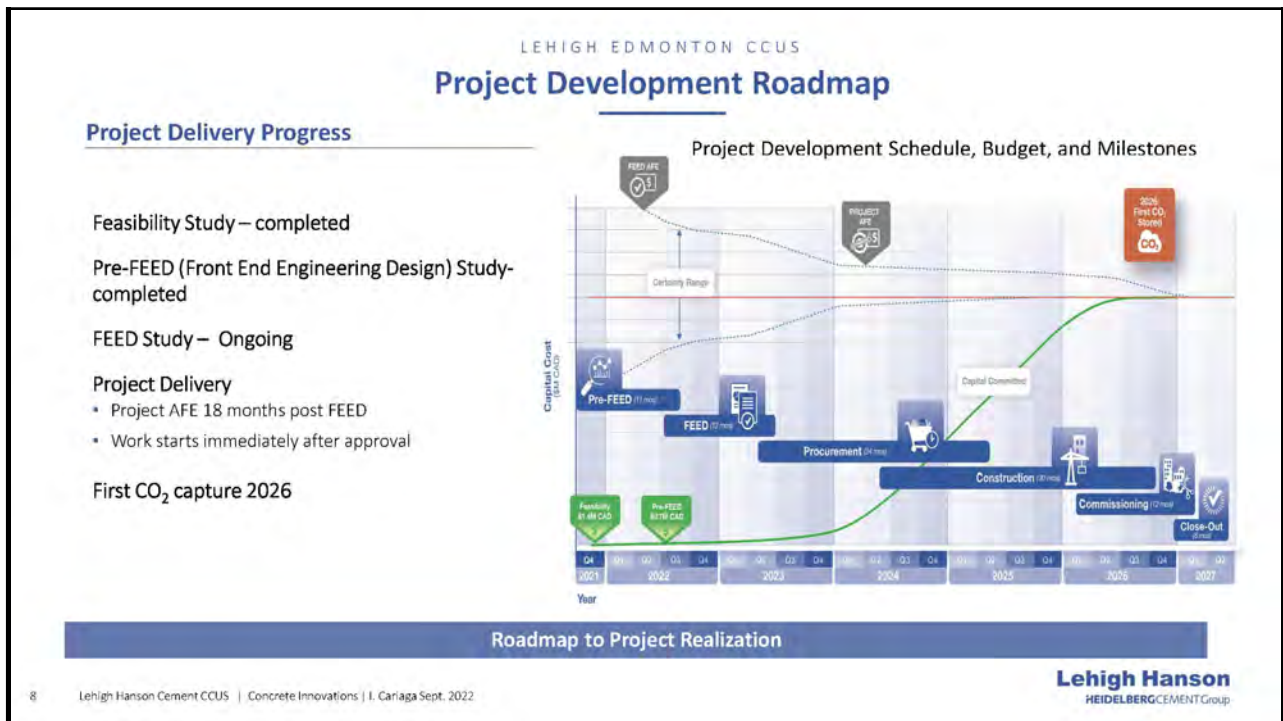
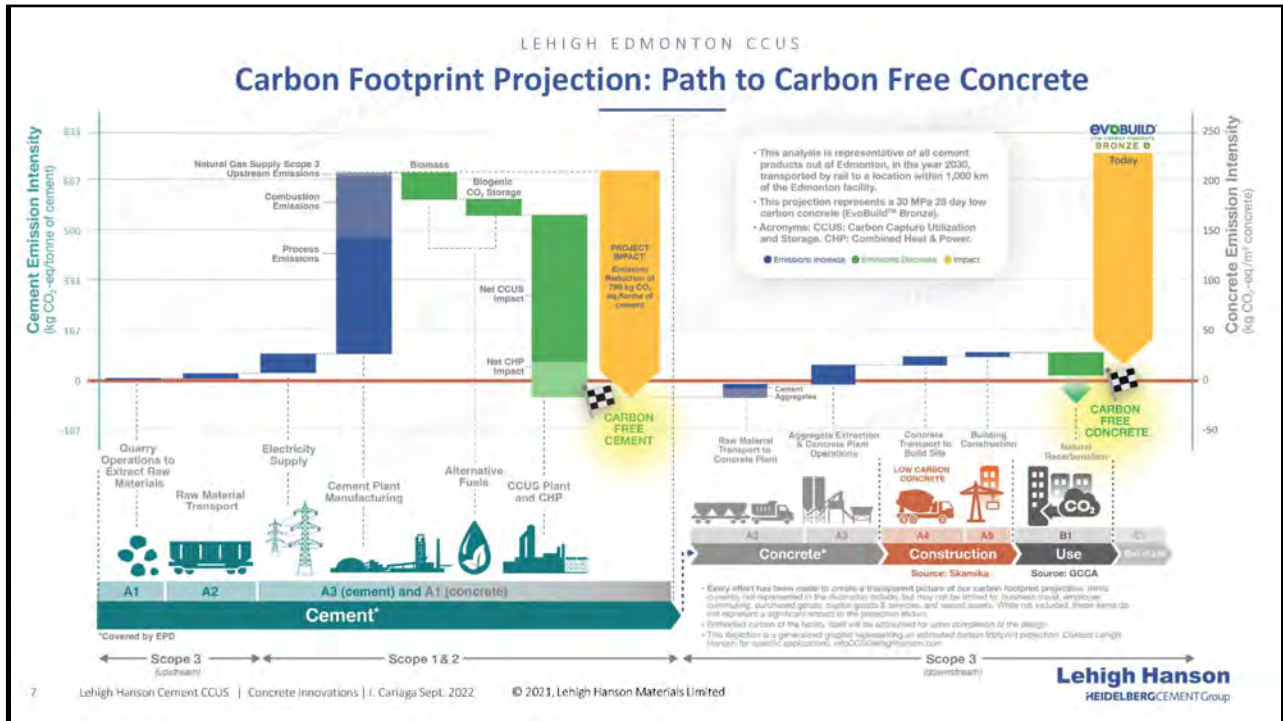
A first for the North American cement industry



5 Lehigh Hanson Cement CCUS | Concrete Innovations | I. Carliaga Sept. 2022

Lehigh Hanson
 HEIDELBERG CEMENT Group





Thank You – Questions

